Current Price:
$\$ 11.22$
123,900,000

I purchased this stock back in December $2017 @ \$ 15.45$. These are my thoughts after reviewing this when I completed my initial purchase in 2017 :
PRO \#1 - Acquisition of TIVO (by ROVI...then keeping the TIVO name) was in late 2016-valued TIVO at \$1.1b. They expect \$100m in synergies from merger (65\% of which in initial 12 months). $\$ 800 \mathrm{~m}$ in revenue an expects it to be $\$ 1 \mathrm{~b}$ in next three years.
PRO \#2 - New CEO just bought $\$ 1 \mathrm{~m}$ in stock at $\$ 17.60$. He was also awarded 1.2 m shares (vesting over next 3 years). New CEO's stock grants are tied to stock price performance. Must reach $\$ 28$.
PRO \#3-9 of 10 top pay tv providers use their software. In a patent lawsuit with Comcast (the 10th) and winning (based on initial rulings). 25mm US Households. Moving into Latin America. International will be strong. Viewer analytics and advertising model. Morningstar calls them a narrow moat company.
PRO \#4 - They are a patent patrol company with 6,000 patents.
CON \#1 - Shares rallied this morning because of rumors of a takeover from a private equity firm. Rumor is $\$ 20$ per share. I'd rather this not happen so I could just own it. If it does happen that is a $30 \%$ premium over now. They'd be stupid to take the deal (no one at TIVO has reviewed said deals or commented on them publicly). CON \#2 - Has $53 \%$ debt to equity ratio (which is not rock bottom but not terrible and with the valuation acceptable).

So, the morning after I completed my initial analysis and I decided to buy this stock rumors of a sale started cropping up. No comment from the company. Later they started saying the stock's value was not being recognized and they were undergoing a "strategic alternative review". The new CEO came in and quit fairly quickly. I'm not sure what that is all about but I doubt it is good. I guess he figured out pretty quick he was not going to get to his $\$ 28$ price target for his stock grants anytime soon under any exit scenario. The current interim CEO (and I believe former CEO) has committed to stay in the role until the strategic alternative review is completed. I don't believe they are even looking for a replacement until they decide what their options are.

I'm completing this analysis a few days ahead of the 4th quarter 2018 results. The company has been in a "strategic alternative" review for the better part of a year. No one seems to be terribly interested in the company "due to unique nature of the business". They are not providing business outlook estimates based on this so the shareholders who they are working to maximize value for are flying blind. They said during the 3rd quarter results that they expected to have this process wrapped up for the Q4 results. So, if they are true to their word, we should know in a few days what they expect to do with that. Based on my review I would be perfectly fine with someone coming in and buying this company and taking it off my hands. There are a few reasons.

As soon as I read PRO \#4 I should have immediately left the building. If we are relying on lawyers as a strategy to run the business we are not in a good business. Ha. I get the concept of fighting to keep your intellectual property rights from being violated or outright stolen but lawyers cost a lot of money and fighting legal battles with the likes of Comcast l'm sure is not inexpensive (nor fun).

The other reason is the company's ROIC and ROE...oh my! Get me outta here! These boys haven't turned but one positive ROE in the past decade and their return on invested capital is zilch! They are not generally profitable on an EPS basis (although that is supposed to improve...but no guidance so who knows) their shares outstanding and debt level is a constant roller coaster which is very hard to figure out what they are doing there. The only thing that is a major positive for me are the large gross margins (although they are falling fairly rapidly) and the very decent free cash flow (in spite of no regular earnings). So, this company is not a fire sale emergency for me but it is not a company I would put money in to today. All this was dug up in my enhanced analysis that I do now (this spreadsheet). The $65 \%$ certainty I'm calcing on this is not a business that l'd invest in going forward and one I wouldn't even hold long term. That said I'm going to wait and see what happens on this week's earnings call. Perhaps they wrap things up as planned and some private equity buyer comes in and takes this company off the market. If that doesn't happen, I'd expect the price to get whacked and it if does happen I'm not expecting a huge premium over the current price. I really only need to get back to \$15ish to break even and if I can break even on this stock, I'd call it a successful year. If none of that happens, l'll likely just hold onto this until I can replace it with something else (it is my smallest position at this point anyway). So not an emergency but l'd like to move along from this company. Bye Felicia!

I'm sharing my analysis here. If you have thoughts on it l'd love to hear them hit me up on Twitter @mymoneytrainer

## Certainty Rating



# Test \#0 - SUPER QUICK VALUATION - Expected Case - Based On 1) NPV Earnings, 2) 5 Year DCF Free Cash Flow, 3) 10 Year NPV Cash Flow. <br> Tells Us Quickly If It Makes Sense To Even Dive Deeper (No Sense In Investing Unless Margin Of Safety Exists And Likelihood Of Decent Returns Is High). <br> Multiples Of RFRR Are Good (Meaing This Model Kicks Out Higher Certainty Ratings For Higher Multiples). 

## Net Present Value Calculator (AKA Ben Graham Formula) (Run Assuming Zero Growth)

| 20-year AAA Corporate Bond Rate | $4.0 \%$ | https://fred.stlouisfed.org/series/AAA | Last Updated: | 1/3/19 |
| ---: | :---: | :---: | :---: | :---: |
| EPS | $\$ 1.06$ |  |  |  |
| Constant PE (0\% perpetual growth) | 8.5 |  |  |  |
| Company's Perpetual Growth Rate | $0.0 \%$ |  |  |  |
| Minimum Risk Free Rate of Return | $2.4 \%$ | https://fred.stlouisfed.org/series/TB3MS |  |  |
|  |  |  |  |  |
| Graham's Intrinsic Value (Original Formula) | $\$ 9.01$ |  |  |  |
| \% of Current Price | $80 \%$ | DON'T BUY - Current Price is Above IV |  |  |
| Graham's Intrinsic Value (Revised Formula) | $\$ 15.28$ |  |  |  |
| \% of Current Price | $136 \%$ | BUY - Current Price Is Below IV |  |  |

## 5 Year Discounted Free Cash Flow (Owners Earnings) Calculator (AKA NPV) (Run Assuming Zero Growth)

| Perpetual Growth Rate |  | 0.0\% | Explanation: | Run at zero perpetual growth to be super conservative. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Discount Rate/WACC | PV of CFs | + Terminal Value | = PV |  |
| Last 3 Year Average: | \$1.04 | 8.8\% | \$4.08 | \$11.85 | \$11.22 | 0.0\% |
| Last 10 Year Average: | \$1.49 | 12.4\% | \$5.31 | \$12.00 | \$11.26 | -0.4\% |
|  |  | 10.6\% |  |  |  |  |
|  | Year | FCFPS |  |  |  |  |
|  | 2008 | \$0.68 |  |  |  |  |
|  | 2009 | \$1.37 |  |  |  |  |
|  | 2010 | \$2.73 |  |  |  |  |
|  | 2011 | \$1.85 |  |  |  |  |
|  | 2012 | \$1.63 |  |  |  |  |
|  | 2013 | \$1.79 |  |  |  |  |
|  | 2014 | \$1.78 |  |  |  |  |
|  | 2015 | \$1.41 |  |  |  |  |
|  | 2016 | \$1.17 |  |  |  |  |
|  | 2017 | \$0.65 |  |  |  |  |
|  | 2018 | \$1.31 | TTM FCF: | \$162,000,000 |  |  |

Explanation: NA

| Return On Shareholder's Equity | $-24.1 \%$ |
| ---: | ---: |
| Retained To Equity | $-7.7 \%$ |
| Dividends Percent | $-16.4 \%$ |

Dividends Percent
$-7.7 \%$ 32\%
-16.4\%

Current and Projected Shareholder Equity and Projected Earnings

| Equity Base |  | EquityPS | Earnings | EarningsPS | Dividends | DivsPS | Added To Base | RetainedPS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2018 | -\$545,160,000 | -\$4.40 | \$131,334,000 | \$1.06 | \$89,208,000 | \$0.72 | \$42,126,000 | \$0.34 |
| 2019 | -\$503,034,000 | -\$4.06 | \$131,334,000 | \$1.06 | \$89,208,000 | \$0.72 | \$42,126,000 | \$0.34 |
| 2020 | -\$460,908,000 | -\$3.72 | \$131,334,000 | \$1.06 | \$89,208,000 | \$0.72 | \$42,126,000 | \$0.34 |
| 2021 | -\$418,782,000 | -\$3.38 | \$131,334,000 | \$1.06 | \$89,208,000 | \$0.72 | \$42,126,000 | \$0.34 |
| 2022 | -\$376,656,000 | -\$3.04 | \$131,334,000 | \$1.06 | \$89,208,000 | \$0.72 | \$42,126,000 | \$0.34 |
| 2023 | -\$334,530,000 | -\$2.70 | \$131,334,000 | \$1.06 | \$89,208,000 | \$0.72 | \$42,126,000 | \$0.34 |
| 2024 | -\$292,404,000 | -\$2.36 | \$131,334,000 | \$1.06 | \$89,208,000 | \$0.72 | \$42,126,000 | \$0.34 |
| 2025 | -\$250,278,000 | -\$2.02 | \$131,334,000 | \$1.06 | \$89,208,000 | \$0.72 | \$42,126,000 | \$0.34 |
| 2026 | -\$208,152,000 | -\$1.68 | \$131,334,000 | \$1.06 | \$89,208,000 | \$0.72 | \$42,126,000 | \$0.34 |
| 2027 | -\$166,026,000 | -\$1.34 | \$131,334,000 | \$1.06 | \$89,208,000 | \$0.72 | \$42,126,000 | \$0.34 |
| 2028 | -\$123,900,000 | -\$1.00 | \$131,334,000 | \$1.06 | \$89,208,000 | \$0.72 | \$42,126,000 | \$0.34 |
| NPV of future cashflows |  | \$105.06 |  | In Money | EPS Estimates | Avg | Low | High |
|  |  | \$52.16 |  | In Money | Consensus 19 (\#2) | \$1.08 | \$1.06 | \$1.10 |
|  |  | \$34.59 |  | In Money | Consensus 20 (\#2) | \$1.27 | \$1.17 | \$1.37 |
|  |  | \$25.84 |  | In Money |  |  |  |  |
|  |  | \$20.61 |  | In Money |  |  |  |  |
|  |  | \$17.14 |  | In Money |  |  |  |  |
|  |  | \$14.67 |  | In Money |  |  |  |  |
|  |  | \$12.83 |  | In Money | Average | \$1.18 | \$1.12 | \$1.24 |
|  |  | \$11.40 |  | In Money |  |  |  |  |
|  |  | \$10.26 |  | Too Expensive | Explanation: I used $\$ 1.68$ estimate in my original analysis. |  |  |  |
|  |  | \$9.33 | 11\% | Too Expensive |  |  |  |  |
|  |  | \$8.56 | 12\% | Too Expensive |  | There are only two analyst following this company. I'm using the lowest of the forward estimates which are showing a gain...but TTM is still running at a loss. Hmm?!?! |  |  |
|  |  | \$7.91 | 13\% | Too Expensive |  |  |  |  |
|  |  | \$7.35 |  | Too Expensive |  |  |  |  |
|  |  | \$6.87 |  | Too Expensive |  |  |  |  |
|  |  | \$6.45 |  | Too Expensive |  |  |  |  |
|  |  | \$6.07 |  | Too Expensive |  |  |  |  |
|  |  | \$5.74 |  | Too Expensive |  |  |  |  |
|  |  | \$5.45 |  | Too Expensive |  |  |  |  |
|  |  | \$5.18 |  | Too Expensive |  |  |  |  |
|  |  | \$4.94 | 21\% | Too Expensive |  |  |  |  |
|  |  | \$4.72 | 22\% | Too Expensive |  |  |  |  |
|  |  | \$4.52 | 23\% | Too Expensive |  |  |  |  |
|  |  | \$4.34 | 24\% | Too Expensive |  |  |  |  |
|  |  | \$4.17 |  | Too Expensive |  |  |  |  |

Expected Return - 5 Year DCF Expected Return - 10 NPV Cash Flows Expected Return Average

## Certainty Rating

| Certainty Rating |  |
| :---: | :--- |
| $80 \%$ | Graham's Intrinsic Value (Original Formula) |
| $136 \%$ | Graham's Intrinsic Value (Revised Formula) |
| $60 \%$ | 5 Year Discounted Free Cash Flow |
| $45 \%$ | 10 Year NPV of Future Cashflows |
| $60 \%$ | Average |
| $76 \%$ | Total |

Hurdle Returns (vs. Risk Free)

| Hurdle Returns (vs. Risk Free) |  |  |
| :---: | :---: | :---: |
| $2.4 \%$ | $0 x$ | $0 \%$ |
| $4.7 \%$ | $1 x$ | $15 \%$ |
| $7.1 \%$ | $2 x$ | $30 \%$ |
| $9.5 \%$ | $3 x$ | $45 \%$ |
| $11.9 \%$ | $4 x$ | $60 \%$ |
| $14.2 \%$ | $5 x$ | $75 \%$ |
| $16.6 \%$ | $6 x$ | $90 \%$ |
| $19.0 \%$ | $7 x$ | $105 \%$ |
| $21.3 \%$ | $8 x$ | $120 \%$ |

Explanation: NA

Valuation Scoring (Max Possible Score 25.25)

| 兂 | (1) | 4.00 | Base (+5) - PE (FYF) vs. Market PE |
| :---: | :---: | :---: | :---: |
|  |  | 5.00 | Base (+5) - PE (FYF) vs. Industry |
| 18.25 | Total Valuation Score | 5.00 | Base (+5) - PE (FYF) vs. Static Hurdle (Case Shiller Mean) |
| 72\% | Percent of Max Possible Score | 0.00 | Extra Credit (+1) - PE (TTM) vs. Market PE |
| 74\% | Percent of Current Universe | 0.00 | Extra Credit (+1) - PE (MRFY) vs. Market PE |
| 73\% | Combined | 1.00 | Extra Credit (+1) - Sales (TTM) vs. Industry |
|  |  | 1.00 | Extra Credit (+1)-CF (MRFY) vs. Industry |
|  |  | 1.00 | Extra Credit ( +1 ) - CF (MRFY) vs. Market |
|  |  | 1.00 | Extra Credit ( +1 ) - BV (MRQ) vs. Industry |
| Certainty R | Rating | 0.00 | Extra Credit (+2) - PEG (TTM) vs. Market |
| Valuation: | 73\% | 0.00 | Extra Credit (+.25) - Analyst - Schwab |
| Quality: | 52\% | 0.00 | Extra Credit (+.25) - Analyst - Morningstar |
| Combined: | 63\% | 0.00 | Extra Credit (+.25) - Analyst - Credit Suisse |
|  |  | 0.00 | Extra Credit (+.25) - Analyst - Ned Davis |
|  |  | 0.00 | Extra Credit (+.25) - Analyst - S\&P Cap IQ Earnings and Div Rank |
|  |  | 0.00 | Extra Credit (+.25) - Analyst - S\&P CFRA |
|  |  | 0.00 | Extra Credit (+.25) - Analyst - Argus |
|  |  | 0.00 | Extra Credit (+.25) - Analyst - Market Edge |
|  |  | 0.25 | Extra Credit (+.25) - Analyst - Reuters |

## Quality Scoring (Max Possible Score 26.50)



Base (+1) - Positive PE (FYF)
Base (+1) - Positive Net Profit Margin
Base (+1) - Positive Price To Cash Flow
Base (+1) - Positive Cash Flow Per Share
Base (+1) - Positive ROE
Base (+1) - Positive ROI
Base (+1) - Quick Ratio Greater Than Static Hurdle
Base (+1) - Quick Ratio Higher Than Industry
Base (+1) - Current Ratio Greater Than Static Hurdle
Base (+1) - Current Ratio Higher Than Industry
Base (+5) - Debt To Equity Lower Than Static Hurdle
Base (+5) - Debt To Equity Lower Than Industry
Base (+1) - Net Profit Margin Higher Than Industry
Base (+1) - Industry ROE vs. Market ROE
Base (+1) - ROE vs. Industry
Base (+1) - Industry ROI vs. Market ROI
Base (+1) - ROI vs. Industry
Base (+1) - Market Cap
Extra Credit (+.25\%) - Morningstar Moat
Extra Credit (+.25\%) - Morningstar Stewardship

Number of Companies In Industry: 79

|  | Industry | Stock |  |  |
| ---: | :---: | :---: | :---: | :---: |
| Average Price/Earnings (FYF): | 50.0 | 8.7 | Better | $100 \%$ |
| Average Price/Earnings (TTM): | 58.5 | 32.9 | Better | $100 \%$ |
| Average Price/Earnings (MRFY): | 61.5 | 28.0 | Better | $100 \%$ |
| Average Price/Book (MRQ): | 9.0 | 0.7 | Better | $100 \%$ |
| Average Price/Sales (TTM): | 6.9 | 1.6 | Better | $100 \%$ |
| Average Price/Cash Flow (MRFY): | 45.3 | 5.1 | Better | $100 \%$ |
| Average PEG (TTM): | 3.8 | NA |  |  |
| Average Debt To Equity (MRQ): | $52.0 \%$ | $55.0 \%$ | Same | $50 \%$ |
| Average Net Profit Margin (MRFY): | $2.9 \%$ | $4.9 \%$ | Better | $100 \%$ |
| Average Return On Equity (TTM): | $3.0 \%$ | $1.9 \%$ | Worse | $0 \%$ |
| Average Return On Assets (MRFY): | $1.1 \%$ | $1.1 \%$ | Same | $50 \%$ |
| Average Quick Ratio (MRQ): | 1.9 | 3.5 | Better | $100 \%$ |
| Average Current Ratio (MRQ): | 2.2 | 3.6 | Better | $100 \%$ |
| Average Cash Flow Per Share (TTM): | $\$ 1.85$ | $\$ 1.78$ | Worse | $0 \%$ |
|  |  |  |  |  |

Explanation: NA

| Historical Pricing |  |  |  |  |  | Max Price Movements |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | High Price | Low Price | Volume | Shares Out |  | Drawdown | Gain |
| 2008 | \$18.62 | \$8.46 | 1,211,326 | 85,000,000 | 1\% | 55\% | 120\% |
| 2009 | \$34.77 | \$12.39 | 1,356,216 | 101,000,000 | 1\% | 64\% | 181\% |
| 2010 | \$62.50 | \$27.60 | 1,285,554 | 109,000,000 | 1\% | 56\% | 126\% |
| 2011 | \$69.50 | \$23.20 | 1,799,372 | 113,000,000 | 2\% | 67\% | 200\% |
| 2012 | \$37.75 | \$9.91 | 1,400,215 | 105,000,000 | 1\% | 74\% | 281\% |
| 2013 | \$26.55 | \$15.43 | 966,190 | 99,000,000 | 1\% | 42\% | 72\% |
| 2014 | \$25.34 | \$17.52 | 745,483 | 92,000,000 | 1\% | 31\% | 45\% |
| 2015 | \$26.44 | \$8.01 | 1,748,422 | 84,000,000 | 2\% | 70\% | 230\% |
| 2016 | \$23.70 | \$15.06 | 1,139,811 | 94,000,000 | 1\% | 36\% | 57\% |
| 2017 | \$21.75 | \$13.75 | 774,522 | 120,000,000 | 1\% | 37\% | 58\% |
| 2018 | \$15.95 | \$8.73 | 1,056,702 | 122,000,000 | 1\% | 45\% | 83\% |
|  |  |  |  |  |  |  |  |
| Average: | \$32.99 | \$14.55 |  |  |  | 56\% | 127\% |
| Max: | \$69.50 | \$27.60 |  |  |  | 60\% | 152\% |
| Min: | \$15.95 | \$8.01 |  |  |  | 50\% | 99\% |
| AT High vs. AT Low: | \$69.50 | \$8.01 |  |  |  | 88\% | 768\% |



Explanation: NA

|  | Price to Earnings Over Time |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | EPS | Earnings | High PE | Low PE |
| 2008 | $-\$ 1.28$ | $-\$ 109,000,000$ | -14.5 | -6.6 |
| 2009 | $-\$ 0.52$ | $-\$ 53,000,000$ | -66.3 | -23.6 |
| 2010 | $\$ 1.95$ | $\$ 213,000,000$ | 32.0 | 14.1 |
| 2011 | $-\$ 0.36$ | $-\$ 41,000,000$ | -191.5 | -63.9 |
| 2012 | $-\$ 0.32$ | $-\$ 34,000,000$ | -116.6 | -30.6 |
| 2013 | $-\$ 1.74$ | $-\$ 172,000,000$ | -15.3 | -8.9 |
| 2014 | $-\$ 0.76$ | $-\$ 70,000,000$ | -33.3 | -23.0 |
| 2015 | $-\$ 0.05$ | $-\$ 4,000,000$ | -555.2 | -168.2 |
| 2016 | $\$ 0.35$ | $\$ 33,000,000$ | 67.5 | 42.9 |
| 2017 | $-\$ 0.32$ | $-\$ 38,000,000$ | -68.7 | -43.4 |
| 2018 | $-\$ 0.35$ | $-\$ 43,000,000$ | -45.3 | -24.8 |
|  |  |  |  |  |
| Average: | $-\$ 0.31$ | $-\$ 28,909,091$ | -91.6 | -30.5 |
|  | Max: | $\$ 1.95$ | $\$ 213,000,000$ | 67.5 |
| Min: | $-\$ 1.74$ | $-\$ 172,000,000$ | -555.2 | 42.9 |


| Certainty <br> Rating | $0 \%$ |
| :---: | :---: |



Explanation: I'm not sure why I even bought this business...they have had more years with losses than years with profits.


Explanation: At $1.8 x$ sales this is trading well below the average low of $2.6 x$ and very near the all time low of $1.3 x$.


Explanation: At $.8 x$ it is trading below the average low of $1 x$ and near the all time low of $.6 x$.

|  | Price to Free Cash Flow Over Time |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | FCFPS | Free Cash Flow | High FCFPS | Low FCFPS |
| 2008 | $\$ 0.68$ | $\$ 58,000,000$ | 27.3 | 12.4 |
| 2009 | $\$ 1.37$ | $\$ 138,370,000$ | 25.4 | 9.0 |
| 2010 | $\$ 2.73$ | $\$ 297,570,000$ | 22.9 | 10.1 |
| 2011 | $\$ 1.85$ | $\$ 209,050,000$ | 37.6 | 12.5 |
| 2012 | $\$ 1.63$ | $\$ 171,150,000$ | 23.2 | 6.1 |
| 2013 | $\$ 1.79$ | $\$ 177,210,000$ | 14.8 | 8.6 |
| 2014 | $\$ 1.78$ | $\$ 163,760,000$ | 14.2 | 9.8 |
| 2015 | $\$ 1.41$ | $\$ 118,440,000$ | 18.8 | 5.7 |
| 2016 | $\$ 1.17$ | $\$ 109,980,000$ | 20.3 | 12.9 |
| 2017 | $\$ 0.65$ | $\$ 78,000,000$ | 33.5 | 21.2 |
| 2018 | $\$ 1.31$ | $\$ 159,515,738$ | 12.2 | 6.7 |
|  |  |  |  |  |
| Average: | $\$ 1.49$ | $\$ 152,822,340$ | 22.7 | 10.5 |
| Max: | $\$ 2.73$ | $\$ 297,570,000$ | 37.6 | 21.2 |
| Min: | $\$ 0.65$ | $\$ 58,000,000$ | 12.2 | 5.7 |


| Certainty <br> Rating | $100 \%$ |
| :---: | :---: |

Historical Price To Free Cash Flow


Explanation: At $8.5 x$ it is trading below the average low of $10.5 x$. The all time low is $5.7 x$ so cheap on a cash flow perspective. Weird that their earnings are non-existent buty they are producing cash flow.

## Best Case (with expected growth)

## Net Present Value Calculator (AKA Ben Graham Formula) (Run Assuming Zero Growth)

| 20-year AAA Corporate Bond Rate | $4.0 \%$ | https://fred.stlouisfed.org/series/AAA | Last Updated: | $1 / 3 / 19$ |
| ---: | :---: | :---: | :---: | :---: |
| EPS | $\$ 1.08$ |  | Last Updated: |  |
| Constant PE (0\% perpetual growth) | 8.5 |  | $1 / 3 / 19$ |  |
| Company's Perpetual Growth Rate | $0.0 \%$ |  |  |  |
| Minimum Risk Free Rate of Return | $2.4 \%$ | https://fred.stlouisfed.org/series/TB3MS |  |  |
| Graham's Intrinsic Value (Original Formula) | $\$ 9.18$ |  |  |  |
| \% of Current Price | $82 \%$ | DON'T BUY - Current Price is Above IV |  |  |
| Graham's Intrinsic Value (Revised Formula) | $\$ 15.57$ |  |  |  |
| \% of Current Price | $139 \%$ | BUY - Current Price Is Below IV |  |  |

5 Year Discounted Free Cash Flow (Owners Earnings) Calculator (AKA NPV) (Run Assuming Expected Growth)

| Perpetual Growth Rate |  |  |  |  |  |  |  |  | $0.0 \%$ | Explanation: | NA |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | Discount Rate/WACC | PV of CFs | + Terminal Value | $=$ PV |  |  |  |  |  |  |  |
| Morningstar Current | $\$ 1.04$ | $8.8 \%$ | $\$ 4.08$ | $\$ 11.85$ | $\$ 11.22$ | $0.0 \%$ |  |  |  |  |  |  |
| Brokerage CF (TTM) | $\$ 1.49$ | $12.4 \%$ | $\$ 5.31$ | $\$ 12.00$ | $\$ 11.26$ | $-0.4 \%$ |  |  |  |  |  |  |

Explanation: NA
10 Year NPV of Future Cashflows (Run Assuming Updated EPS (using best case future annual estimate) \& DPS and Expected Growth)

| Return On Shareholder's Equity | $-24.5 \%$ |  |
| ---: | ---: | ---: |
| Retained To Equity | $-8.2 \%$ | $33 \%$ |
| Dividends Percent | $-16.4 \%$ |  |


| Current and Projected Shareholder Equity and Projected Earnings |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Equity Base |  | EquityPS | Earnings EarningsPS |  |  | DivsPS | Added To Base | RetainedPS |
| 2018 | -\$545,160,000 | -\$4.40 | \$133,812,000 | \$1.08 | \$89,208,000 | \$0.72 | \$44,604,000 | \$0.36 |
| 2019 | -\$500,556,000 | -\$4.04 | \$133,812,000 | \$1.08 | \$89,208,000 | \$0.72 | \$44,604,000 | \$0.36 |
| 2020 | -\$455,952,000 | -\$3.68 | \$133,812,000 | \$1.08 | \$89,208,000 | \$0.72 | \$44,604,000 | \$0.36 |
| 2021 | -\$411,348,000 | -\$3.32 | \$133,812,000 | \$1.08 | \$89,208,000 | \$0.72 | \$44,604,000 | \$0.36 |
| 2022 | -\$366,744,000 | -\$2.96 | \$133,812,000 | \$1.08 | \$89,208,000 | \$0.72 | \$44,604,000 | \$0.36 |
| 2023 | -\$322,140,000 | -\$2.60 | \$133,812,000 | \$1.08 | \$89,208,000 | \$0.72 | \$44,604,000 | \$0.36 |
| 2024 | -\$277,536,000 | -\$2.24 | \$133,812,000 | \$1.08 | \$89,208,000 | \$0.72 | \$44,604,000 | \$0.36 |
| 2025 | -\$232,932,000 | -\$1.88 | \$133,812,000 | \$1.08 | \$89,208,000 | \$0.72 | \$44,604,000 | \$0.36 |



Explanation: NA

## Net Present Value Calculator (AKA Ben Graham Formula) (Run Assuming Zero Growth)

| 20-year AAA Corporate Bond Rate | $4.0 \%$ | https://fred.stlouisfed.org/series/AAA | Last Updated: |
| ---: | :---: | :--- | :--- |
| EPS | $\$ 0.53$ |  | 1/3/19 |
| Constant PE (0\% perpetual growth) | 8.5 |  | Last Updated: |
| Company's Perpetual Growth Rate | $0.0 \%$ |  |  |
| Minimum Risk Free Rate of Return | $2.4 \%$ | https://fred.stlouisfed.org/series/TB3MS |  |
|  |  |  |  |
| Graham's Intrinsic Value (Original Formula) | $\$ 4.51$ |  |  |
| \% of Current Price | $40 \%$ | DON'T BUY - Current Price is Above IV |  |
| Graham's Intrinsic Value (Revised Formula) | $\$ 7.64$ |  |  |
| \% of Current Price | $68 \%$ | DON'T BUY - Current Price is Above IV |  |

## 5 Year Discounted Free Cash Flow (Owners Earnings) Calculator (AKA NPV) (Run Assuming Zero Growth)

| Perpetual Growth Rate |  |  |  |  |  |  |  |  |  | $0.0 \%$ | Explanation: | Run at zero perpetual growth to be super con |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Discount Rate/WACC | PV of CFs | + Terminal Value | $=$ PV |  |  |  |  |  |  |  |  |
| Morningstar Current | $\$ 1.04$ | $8.8 \%$ | $\$ 4.08$ | $\$ 11.85$ | $\$ 11.22$ | $0.0 \%$ |  |  |  |  |  |  |  |
| Brokerage CF (TTM) | $\$ 1.49$ | $12.4 \%$ | $\$ 5.31$ | $\$ 12.00$ | $\$ 11.26$ | $-0.4 \%$ |  |  |  |  |  |  |  |

Explanation: NA
10 Year NPV of Future Cashflows (Run Assuming Updated EPS (using $1 / 2$ best case future annual estimate) \& DPS and Zero Growth)

| Return On Shareholder's Equity | $-12.0 \%$ |  |
| ---: | ---: | ---: |
| Retained To Equity | $4.3 \%$ | $-36 \%$ |
| Dividends Percent | $-16.4 \%$ |  |


|  | Equity Base | EquityPS | Earnings EarningsPS |  | Dividends | DivsPS | Added To Base | RetainedPS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2018 | -\$545,160,000 | -\$4.40 | \$65,667,000 | \$0.53 | \$89,208,000 | \$0.72 | -\$23,541,000 | -\$0.19 |
| 2019 | -\$568,701,000 | -\$4.59 | \$65,667,000 | \$0.53 | \$89,208,000 | \$0.72 | -\$23,541,000 | -\$0.19 |
| 2020 | -\$592,242,000 | -\$4.78 | \$65,667,000 | \$0.53 | \$89,208,000 | \$0.72 | -\$23,541,000 | -\$0.19 |
| 2021 | -\$615,783,000 | -\$4.97 | \$65,667,000 | \$0.53 | \$89,208,000 | \$0.72 | -\$23,541,000 | -\$0.19 |
| 2022 | -\$639,324,000 | -\$5.16 | \$65,667,000 | \$0.53 | \$89,208,000 | \$0.72 | -\$23,541,000 | -\$0.19 |
| 2023 | -\$662,865,000 | -\$5.35 | \$65,667,000 | \$0.53 | \$89,208,000 | \$0.72 | -\$23,541,000 | -\$0.19 |
| 2024 | -\$686,406,000 | -\$5.54 | \$65,667,000 | \$0.53 | \$89,208,000 | \$0.72 | -\$23,541,000 | -\$0.19 |
| 2025 | -\$709,947,000 | -\$5.73 | \$65,667,000 | \$0.53 | \$89,208,000 | \$0.72 | -\$23,541,000 | -\$0.19 |
| 2026 | -\$733,488,000 | -\$5.92 | \$65,667,000 | \$0.53 | \$89,208,000 | \$0.72 | -\$23,541,000 | -\$0.19 |
| 2027 | -\$757,029,000 | -\$6.11 | \$65,667,000 | \$0.53 | \$89,208,000 | \$0.72 | -\$23,541,000 | -\$0.19 |
| 2028 | -\$780,570,000 | -\$6.30 | \$65,667,000 | \$0.53 | \$89,208,000 | \$0.72 | -\$23,541,000 | -\$0.19 |


| NPV of future cashflows | \$52.53 | 1\% In Money |  |
| :---: | :---: | :---: | :---: |
|  | \$26.08 | 2\% In Money |  |
|  | \$17.29 | 3\% In Money |  |
|  | \$12.92 | 4\% In Money |  |
|  | \$10.30 | 5\% Too Expensive |  |
|  | \$8.57 | 6\% Too Expensive |  |
|  | \$7.34 | 7\% Too Expensive |  |
|  | \$6.41 | 8\% Too Expensive |  |
|  | \$5.70 | 9\% Too Expensive |  |
|  | \$5.13 | 10\% Too Expensive | Explanation: NA |
|  | \$4.67 | 11\% Too Expensive |  |
|  | \$4.28 | 12\% Too Expensive |  |
|  | \$3.95 | 13\% Too Expensive |  |
|  | \$3.68 | 14\% Too Expensive |  |
|  | \$3.43 | 15\% Too Expensive |  |
|  | \$3.22 | 16\% Too Expensive |  |
|  | \$3.04 | 17\% Too Expensive |  |
|  | \$2.87 | 18\% Too Expensive |  |
|  | \$2.72 | 19\% Too Expensive |  |
|  | \$2.59 | 20\% Too Expensive |  |
|  | \$2.47 | 21\% Too Expensive |  |
|  | \$2.36 | 22\% Too Expensive |  |
|  | \$2.26 | 23\% Too Expensive |  |
|  | \$2.17 | 24\% Too Expensive |  |
|  | \$2.08 | 25\% Too Expensive |  |

Expected Return - 5 Year DCF
$10.6 \%$
$4 \%$
$7.3 \%$

## Certainty Rating

| Certainty Rating |  |
| :--- | :--- |
| $40 \%$ | Graham's Intrinsic Value (Original Formula) |
| $68 \%$ | Graham's Intrinsic Value (Revised Formula) |
| $60 \%$ | 5 Year Discounted Free Cash Flow |
| $15 \%$ | 10 Year NPV of Future Cashflows |
| $45 \%$ | Average |
| $46 \%$ | Total |


| Hurdle Returns (vs. Risk Free) |  |  |
| :---: | :---: | :---: |
| $2.4 \%$ | $0 x$ | $0 \%$ |
| $4.7 \%$ | $1 x$ | $15 \%$ |
| $7.1 \%$ | $2 x$ | $30 \%$ |
| $9.5 \%$ | $3 x$ | $45 \%$ |
| $11.9 \%$ | $4 x$ | $60 \%$ |
| $14.2 \%$ | $5 x$ | $75 \%$ |
| $16.6 \%$ | $6 x$ | $90 \%$ |
| $19.0 \%$ | $7 x$ | $105 \%$ |
| $21.3 \%$ | $8 x$ | $120 \%$ |

Explanation: NA

| 20-year AAA Corporate Bond Rate | 4.0\% | $\underline{\text { https://fred.stlouisfed.org/series/AAA }}$ | Last Updated: | 1/3/19 |
| :---: | :---: | :---: | :---: | :---: |
| EPS | -\$0.31 |  |  |  |
| Constant PE (0\% perpetual growth) | 8.5 |  |  |  |
| Company's Perpetual Growth Rate | 0.0\% |  |  |  |
| Minimum Risk Free Rate of Return | 2.4\% | https://fred.stlouisfed.org/series/TB3MS | Last Updated: | 1/3/19 |
| Graham's Intrinsic Value (Original Formula) | -\$2.63 |  |  |  |
| \% of Current Price | -23\% | DON'T BUY - Current Price is Above IV |  |  |
| Graham's Intrinsic Value (Revised Formula) | -\$4.46 |  |  |  |
| \% of Current Price | -40\% | DON'T BUY - Current Price is Above IV |  |  |

## 5 Year Discounted Free Cash Flow (Owners Earnings) Calculator (AKA NPV) (Run Assuming Zero Growth)

Perpetual Growth Rate $\quad 0.0 \% \quad$ Explanation: $\quad$ Run at zero perpetual growth to be super conservative.

|  |  | Discount Rate/WACC | PV of CFs | + Terminal Value | $=$ PV |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Morningstar Current | $\$ 1.04$ | $8.8 \%$ | $\$ 4.08$ | $\$ 11.85$ | $\$ 11.22$ | $0.0 \%$ |
| Brokerage CF (TTM) | $\$ 1.49$ | $12.4 \%$ | $\$ 5.31$ | $\$ 12.00$ | $\$ 11.26$ | $-0.4 \%$ |

Explanation: NA
10 Year NPV of Future Cashflows (Run Assuming Updated EPS (using 1/2 best case future annual estimate) \& DPS and Zero Growth)

| Return On Shareholder's Equity | $7.0 \%$ |  |
| ---: | ---: | ---: |
| Retained To Equity | $23.4 \%$ | $333 \%$ |
| Dividends Percent | $-16.4 \%$ |  |


|  | ity Base | EquityPS | Earnings | EarningsPS | Dividends | DivsPS | Added To Base | RetainedPS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2018 | -\$545,160,000 | -\$4.40 | -\$38,336,266 | -\$0.31 | \$89,208,000 | \$0.72 | -\$127,544,266 | -\$1.03 |
| 2019 | -\$672,704,266 | -\$5.43 | -\$38,336,266 | -\$0.31 | \$89,208,000 | \$0.72 | -\$127,544,266 | -\$1.03 |
| 2020 | -\$800,248,532 | -\$6.46 | -\$38,336,266 | -\$0.31 | \$89,208,000 | \$0.72 | -\$127,544,266 | -\$1.03 |
| 2021 | -\$927,792,797 | -\$7.49 | -\$38,336,266 | -\$0.31 | \$89,208,000 | \$0.72 | -\$127,544,266 | -\$1.03 |
| 2022 | -\$1,055,337,063 | -\$8.52 | -\$38,336,266 | -\$0.31 | \$89,208,000 | \$0.72 | -\$127,544,266 | -\$1.03 |
| 2023 | -\$1,182,881,329 | -\$9.55 | -\$38,336,266 | -\$0.31 | \$89,208,000 | \$0.72 | -\$127,544,266 | -\$1.03 |
| 2024 | -\$1,310,425,595 | -\$10.58 | -\$38,336,266 | -\$0.31 | \$89,208,000 | \$0.72 | -\$127,544,266 | -\$1.03 |
| 2025 | -\$1,437,969,860 | -\$11.61 | -\$38,336,266 | -\$0.31 | \$89,208,000 | \$0.72 | -\$127,544,266 | -\$1.03 |
| 2026 | -\$1,565,514,126 | -\$12.64 | -\$38,336,266 | -\$0.31 | \$89,208,000 | \$0.72 | -\$127,544,266 | -\$1.03 |
| 2027 | -\$1,693,058,392 | -\$13.66 | -\$38,336,266 | -\$0.31 | \$89,208,000 | \$0.72 | -\$127,544,266 | -\$1.03 |
| 2028 | -\$1,820,602,658 | -\$14.69 | -\$38,336,266 | -\$0.31 | \$89,208,000 | \$0.72 | -\$127,544,266 | -\$1.03 |

NPV of future cashflows
(\$30.67)
1\% Too Expensive

| $(\$ 15.23)$ | $2 \%$ Too Expensive |
| :---: | ---: |
| $(\$ 10.10)$ | $3 \%$ Too Expensive |
| $(\$ 7.54)$ | $4 \%$ Too Expensive |
| $(\$ 6.02)$ | $5 \%$ Too Expensive |
| $(\$ 5.00)$ | $6 \%$ Too Expensive |
| $(\$ 4.28)$ | $7 \%$ Too Expensive |
| $(\$ 3.74)$ | $8 \%$ Too Expensive |
| $(\$ 3.33)$ | $9 \%$ Too Expensive |
| $(\$ 3.00)$ | $10 \%$ Too Expensive |
| $(\$ 2.72)$ | $11 \%$ Too Expensive |
| $(\$ 2.50)$ | $12 \%$ Too Expensive |
| $(\$ 2.31)$ | $13 \%$ Too Expensive |
| $(\$ 2.15)$ | $14 \%$ Too Expensive |
| $(\$ 2.00)$ | $15 \%$ Too Expensive |
| $(\$ 1.88)$ | $16 \%$ Too Expensive |
| $(\$ 1.77)$ | $17 \%$ Too Expensive |
| $(\$ 1.68)$ | $18 \%$ Too Expensive |
| $(\$ 1.59)$ | $19 \%$ Too Expensive |
| $(\$ 1.51)$ | $20 \%$ Too Expensive |
| $(\$ 1.44)$ | $21 \%$ Too Expensive |
| $(\$ 1.38)$ | $22 \%$ Too Expensive |
| $(\$ 1.32)$ | $23 \%$ Too Expensive |
| $(\$ 1.27)$ | $24 \%$ Too Expensive |
| $(\$ 1.22)$ | $25 \%$ Too Expensive |


| Year | EPS | Earnings | Shares Out |
| :---: | :---: | :---: | :---: |
| 2008 | $-\$ 1.28$ | $-\$ 109,000,000$ | $85,000,000$ |
| 2009 | $-\$ 0.52$ | $-\$ 53,000,000$ | $101,000,000$ |
| 2010 | $\$ 1.95$ | $\$ 213,000,000$ | $109,000,000$ |
| 2011 | $-\$ 0.36$ | $-\$ 41,000,000$ | $113,000,000$ |
| 2012 | $-\$ 0.32$ | $-\$ 34,000,000$ | $105,000,000$ |
| 2013 | $-\$ 1.74$ | $-\$ 172,000,000$ | $99,000,000$ |
| 2014 | $-\$ 0.76$ | $-\$ 70,000,000$ | $92,000,000$ |
| 2015 | $-\$ 0.05$ | $-\$ 4,000,000$ | $84,000,000$ |
| 2016 | $\$ 0.35$ | $\$ 33,000,000$ | $94,000,000$ |
| 2017 | $-\$ 0.32$ | $-\$ 38,000,000$ | $120,000,000$ |
| 2018 | $-\$ \$ .35$ | $-\$ 43,000,000$ | $122,000,000$ |
| Average EPS | $-\$ 0.31$ |  |  |

Explanation: Over the past 10 years the average EPS has been $\$-31$...so that is bad! Cancelling this one out due to this.

Expected Return - 5 Year DCF $10.6 \%$
$\begin{array}{rr}\text { Expected Return }-10 \text { NPV Cash Flows } & -11 \% \\ \text { Expected Return Average } & 0.0 \%\end{array}$

| Certainty Rating |  |
| :---: | :--- |
| $-23 \%$ | Graham's Intrinsic Value (Original Formula) |
| $-40 \%$ | Graham's Intrinsic Value (Revised Formula) |
| $60 \%$ | 5 Year Discounted Free Cash Flow |
| $0 \%$ | 10 Year NPV of Future Cashflows |
| $0 \%$ | Average |
| $-1 \%$ | Total |


| Hurdle Returns (vs. Risk Free) |  |  |
| ---: | :---: | :---: |
| $2.4 \%$ | $0 x$ | $0 \%$ |
| $4.7 \%$ | $1 x$ | $15 \%$ |
| $7.1 \%$ | $2 x$ | $30 \%$ |
| $9.5 \%$ | $3 x$ | $45 \%$ |
| $11.9 \%$ | $4 x$ | $60 \%$ |
| $14.2 \%$ | $5 x$ | $75 \%$ |
| $16.6 \%$ | $6 x$ | $90 \%$ |
| $19.0 \%$ | $7 x$ | $105 \%$ |
| $21.3 \%$ | $8 x$ | $120 \%$ |

Explanation: NA

| Expected Return -5 Year DCF | $10.6 \%$ |
| ---: | :---: |
| Expected Return - 10 NPV Cash Flows | $9.0 \%$ |
| Expected Return Total | $9.8 \%$ |
|  |  |
| Certainty Rating | $76 \%$ |

## Test \#2 - Best Case (with expected growth)

Expected Return - 5 Year DCF
10.6\%

Expected Return - 10 NPV Cash Flows 9.0\%

Expected Return Total 9.8\%

Certainty Rating
77\%

15\% Weighting

Test \#2 - Last 10 Year Earnings Average (with zero growth)
Expected Return - 5 Year DCF 10.6\%
Expected Return - 10 NPV Cash Flows 4.0\%
Expected Return Total $7.3 \%$
Certainty Rating 46\%

Expected Return - 5 Year DCF 10.6\%
Expected Return - 10 NPV Cash Flows -10.6\%
Expected Return Total 0.0\%
Certainty Rating $-1 \%$
Consolidation Of All Scenarios (Weighted)
Expected Return - 5 Year DCF
10.6\%

Expected Return - 10 NPV Cash Flows
5.3\%

Expected Return Total
8.0\%

Certainty Rating 60\%

Tells Us The Business Has Pricing Power, History Of Success, Growth, Rate Of Growth, And Our Initial Rate Of Return.


Explanation: Sales have been trending up over time but are down in the most recent year.


Explanation: What an abysmal situation!


Explanation: Ditto above...even as share count has expanded with the merger.


Explanation: Ditto above.


Explanation: Lowest margins in past 10 years this year on a percentage basis...that said when you are running 75\% margins life ain't hard. You can make lots of really, really bad mistakes and not go out of businesses.

| Year | Operating Margin |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2008 | $\$ 30,000,000$ | $9 \%$ |  |  |
| 2009 | $\$ 90,000,000$ | $19 \%$ |  |  |
| 2010 | $\$ 105,000,000$ | $19 \%$ |  |  |
| 2011 | $\$ 104,000,000$ | $15 \%$ |  |  |
| 2012 | $\$ 111,000,000$ | $17 \%$ |  |  |
| 2013 | $\$ 90,000,000$ | $17 \%$ |  |  |
| 2014 | $\$ 94,000,000$ | $17 \%$ |  |  |
| 2015 | $\$ 74,000,000$ | $14 \%$ |  |  |
| 2016 | $\$ 49,000,000$ | $8 \%$ |  |  |
| 2017 | $\$ 24,000,000$ | $3 \%$ |  |  |
| 2018 | $-\$ 13,000,000$ | $-2 \%$ |  |  |
| Average: |  |  |  | $12 \%$ |
|  | High: | $19 \%$ |  |  |
| Low: | $-2 \%$ |  |  |  |
|  | Certainty Rating: | $0 \%$ |  |  |



Explanation: Negative operating margin and has been falling like a rock over past few years.


Explanation: Software generally doesn't eat up a ton of cap ex (at least in relation to sales...not capital intensive). Currently running about average.

Free Cash Flow - Is 1) Consistent, 2) Strong, and 3) Growing At A Steady Rate.


Explanation: Free cash flow was low / falling over recent years but have jumped back up recently (should be from synergies from merger). Almost back to the average levels. So the company is cash flowing but not earning (this might be a good thing).


Explanation: Debt is above $50 \%$ and not really dropping. It has been fairly consistent recently but still this is not ideal and higher than typical companies I want to invest in.


Explanation: They just started a dividend. They are losing money on an EPS basis so the payout ratio is

## Shares Outstanding / Buyback Program

| Shares Outstanding |  |
| ---: | :---: |
| Peak Past 10 Years | $122,000,000$ |
| Current Outstanding | $123,900,000$ |
| Shares Added/Subtracted | $1,900,000$ |
| \% Added/Subtracted | $2 \%$ |


| Year | Shares Out |
| :--- | :--- |
| 2008 | $85,000,000$ |
| 2009 | $101,000,000$ |
| 2010 | $109,000,000$ |
| 2011 | $113,000,000$ |
| 2012 | $105,000,000$ |
| 2013 | $99,000,000$ |
| 2014 | $92,000,000$ |
| 2015 | $84,000,000$ |
| 2016 | $94,000,000$ |
| 2017 | $120,000,000$ |
| 2018 | $122,000,000$ |

Certainty Rating: $0 \%$

Explanation: Shares outstanding are kinda all over the place. The large uptick recently is probably related to the merger. Otherwise not sure why it is moving up and down so much. Software company's generally use stock as compensation. I doubt that is the cause of it all but probably related somewhat. Regardless, too hard to figure out / know what is going on.

## Insider Ownership / Activity



Explanation: The ex CEO who worked there for a hot minute bought some shares...then bolted!

## Return "Moat" Assessment - Not A "Low Return" Business. Charlie Munger says that eventually over time returns will match ROIC.

| Return on Invested Capital |  |
| :---: | :---: |
| Year |  |
| 2008 | $-5.3 \%$ |
| 2009 | $-0.4 \%$ |
| 2010 | $11.2 \%$ |
| 2011 | $-0.3 \%$ |
| 2012 | $0.1 \%$ |
| 2013 | $-4.3 \%$ |
| 2014 | $-1.4 \%$ |
| 2015 | $1.1 \%$ |
| 2016 | $2.4 \%$ |
| 2017 | $-0.2 \%$ |
| 2018 | $-0.2 \%$ |


| Company (10 Year Average) | $0.2 \%$ |
| :--- | :---: |
| Company (10 Year High) | $11.2 \%$ |
| Company (10 Year Low) | $-5.3 \%$ |
| Company (Current Year/TTM) | $-0.2 \%$ |
|  | $16.5 \%$ |
| Industry (Current Year) |  |
| Overall Market Without Financials (Current Year) | $14.1 \%$ |

Explanation: Uh oh! Why did I buy this?!?!

| No | Is the ROIC equal to or higher than the overall market? |
| :--- | :--- |
| No | Is the ROIC equal to or higher than the industry? |
| No | Has the ROIC always been positive? |
| No | Is the ROIC steady (not really far from average, or high/low)? |


| Return on Equity |  | Company (10 Year Average) | $-2.3 \%$ |
| :---: | :---: | :---: | :---: |
| Year |  | Company (10 Year High) | $13.0 \%$ |
| 2008 | $-10.6 \%$ | Company (10 Year Low) | $-11.9 \%$ |
| 2009 | $-3.5 \%$ | Company (Current Year/TTM) | $-2.4 \%$ |
| 2010 | $13.0 \%$ |  | $3.0 \%$ |
| 2011 | $-2.4 \%$ | Industry (Current Year) |  |
| 2012 | $-2.1 \%$ |  | $12.5 \%$ |

Explanation: Oh lawd!!!! Uh oh! Make it stop! Why?!?! Why did I buy this????

| No | Is the ROE equal to or higher than the overall market? |
| :--- | :--- |
| No | Is the ROE equal to or higher than the industry? |
| No | Has the ROE always been positive? |
| No | Is the ROE steady (not really far from average, or high/low)? |


| Return on Assets |  |
| :---: | :---: |
| Year |  |
| 2008 | $-6.1 \%$ |
| 2009 | $-2.2 \%$ |
| 2010 | $9.2 \%$ |
| 2011 | $-1.5 \%$ |
| 2012 | $-1.1 \%$ |
| 2013 | $-5.7 \%$ |
| 2014 | $-2.7 \%$ |
| 2015 | $-0.2 \%$ |
| 2016 | $1.2 \%$ |
| 2017 | $-1.2 \%$ |
| 2018 | $-1.4 \%$ |


| Company (10 Year Average) | $-1.1 \%$ |
| :--- | :---: |
| Company (10 Year High) | $9.2 \%$ |
| Company (10 Year Low) | $-6.1 \%$ |
| Company (Current Year/TTM) | $-1.4 \%$ |
|  |  |
| Industry (Current Year) | $1.1 \%$ |
| Overall Market Without Financials (Current Year) | $4.4 \%$ |

Explanation: Tivo...destroyer of assets!

| No | Is the ROA equal to or higher than the overall market? |
| :--- | :--- |
| No | Is the ROA equal to or higher than the industry? |
| No | Has the ROA always been positive? |
| No | Is the ROA steady (not really far from average, or high/low)? |


| Asset Turnover |  |
| :---: | :---: |
| Year |  |
| 2008 | 0.18 |
| 2009 | 0.20 |
| 2010 | 0.23 |
| 2011 | 0.26 |
| 2012 | 0.21 |
| 2013 | 0.18 |
| 2014 | 0.21 |
| 2015 | 0.23 |
| 2016 | 0.24 |
| 2017 | 0.25 |
| 2018 | 0.24 |


| Company (10 Year Average) | 0.22 |
| :--- | :--- |
| Company (10 Year High) | 0.26 |
| Company (10 Year Low) | 0.18 |
| Company (Current Year/TTM) | 0.24 |

Explanation: NA
$\begin{array}{ll}\text { Yes } & \text { Is the Asset Turnover consistent over time? } \\ \text { Yes } & \text { Is the Asset Turnover improving (trending higher)? }\end{array}$

| Net Margin \% |  |
| :---: | :---: |
| Year |  |
| 2008 | $-33.0 \%$ |
| 2009 | $-10.9 \%$ |
| 2010 | $39.3 \%$ |
| 2011 | $-6.0 \%$ |
| 2012 | $-5.3 \%$ |
| 2013 | $-32.0 \%$ |
| 2014 | $-12.9 \%$ |
| 2015 | $-0.8 \%$ |
| 2016 | $5.0 \%$ |
| 2017 | $-4.6 \%$ |
| 2018 | $-5.8 \%$ |


| Company (10 Year Average) | $-6.1 \%$ |
| :--- | :---: |
| Company (10 Year High) | $39.3 \%$ |
| Company (10 Year Low) | $-33.0 \%$ |
| Company (Current Year/TTM) | $-5.8 \%$ |
| Industry (Current Year) | $2.9 \%$ |
| Overall Market Without Financials (Current Year) | $9.5 \%$ |
| Explanation: Let the bleeding stop! Please! Make it stop! |  |

No Is the Net Margin \% equal to or higher than the overall market?
No Is the Net Margin \% equal to or higher than the industry?
No Has the Net Margin \% always been positive?
No Is the Net Margin \% steady (not really far from average, or high/low)?

| Gross Margin \% |  |
| :---: | :---: |
| Year |  |
| 2008 | $86.5 \%$ |
| 2009 | $86.4 \%$ |
| 2010 | $81.7 \%$ |
| 2011 | $84.4 \%$ |
| 2012 | $83.1 \%$ |
| 2013 | $82.8 \%$ |
| 2014 | $80.2 \%$ |
| 2015 | $80.4 \%$ |
| 2016 | $75.5 \%$ |
| 2017 | $74.1 \%$ |
| 2018 | $73.7 \%$ |


| Company (10 Year Average) | $80.8 \%$ |
| :--- | :--- |
| Company (10 Year High) | $86.5 \%$ |
| Company (10 Year Low) | $73.7 \%$ |
| Company (Current Year/TTM) | $73.7 \%$ |

Explanation: Gross margins are the only shining light for this business but they are at all time lows and dropping quickly.
$\begin{array}{ll}\text { Yes } & \text { Has the Gross Margin \% always been positive? } \\ \text { No } & \text { Is the Gross Margin \% generally improving? } \\ \text { Yes } & \text { Is the Gross Margin \% steady (not really far from average, or high/low)? }\end{array}$

| Operating Margin \% |  |
| :---: | :---: |
| Year |  |
| 2008 | $9.1 \%$ |
| 2009 | $18.6 \%$ |
| 2010 | $19.4 \%$ |
| 2011 | $15.1 \%$ |
| 2012 | $17.1 \%$ |
| 2013 | $16.7 \%$ |
| 2014 | $17.3 \%$ |
| 2015 | $14.1 \%$ |
| 2016 | $7.6 \%$ |
| 2017 | $2.9 \%$ |
| 2018 | $-1.8 \%$ |


| Company (10 Year Average) | $12.4 \%$ |
| :--- | :--- |
| Company (10 Year High) | $19.4 \%$ |
| Company (10 Year Low) | $-1.8 \%$ |
| Company (Current Year/TTM) | $-1.8 \%$ |
| Industry (Current Year) | $21.9 \%$ |
| Overall Market Without Financials (Current Year) | $11.3 \%$ |

Explanation: NA

| No | Is the Operating Margin \% equal to or higher than the overall market? |
| :--- | :--- |
| No | Is the Operating Margin \% equal to or higher than the industry? |
| No | Has the Operating Margin \% always been positive? |
| No | Is the Operating Margin \% generally improving? |
| No | Is the Operating Margin \% steady (not really far from average, or high/low)? |
|  |  |
| Yes | Is The Business Unique? Or Does It Have Something That Makes It Unique? |
| Yes | Price Is Not The Single Most Important Motivating Factor In Purchase Of Product. |
| Don't Know | Prices Can Be Adjusted For Inflation? |
| Yes | Is Revenue "Safe" (Long-Term Contracts, Long-Term Retention, Don't Have To Resell Everything Every Time)? |
| Yes | Does The Company Have Strong/Recognized Brands? |
| Yes | Is There An Attachment To The Companies Brand(s)? Is There An Identifiable Consumer Monopoly? | work.


| Competition "Moat" Assessment - Not A "Commodity-Type" Business |  |
| :--- | :--- |
| Yes |  |
| Yes | Is Business Competition Free? There Is Not A Company That Directly Competes With This One. |
| Yes | Is Business Competition Free? There Is Not A Presence Of Multiple Producers In Industry? |
| Yes | Is Business Competition Free? There Is Not Substantial Excess Production Capacity In Industry? |
| Yes | It Would Be Hard To Start A Company To Compete With This Business. There Are Large Barriers To Entry To This Business. |


| Financial Leverage <br> (Asset To Equity Ratio) |  |
| :---: | :---: |
| Year |  |
| 2008 | 1.76 |
| 2009 | 1.42 |
| 2010 | 1.41 |
| 2011 | 1.74 |
| 2012 | 2.08 |
| 2013 | 2.07 |
| 2014 | 2.21 |
| 2015 | 2.13 |
| 2016 | 1.74 |
| 2017 | 1.71 |
| 2018 | 1.70 |


| Company (10 Year Average) | 1.82 |
| :--- | :--- |
| Company (10 Year High) | 2.21 |
| Company (10 Year Low) | 1.41 |
| Company (Current Year/TTM) | 1.70 |

Explanation: NA

| No | Is the Financial Leverage consistent over time? |
| :--- | :--- |
| Yes | Is the Financial Leverage improving (ie lowering)? |


| Debt To Equity |  | Shares | Company (10 Year Average) | 61.5\% |
| :---: | :---: | :---: | :---: | :---: |
| Year |  |  | Company (10 Year High) | 93.0\% |
| 2008 | 64\% | 85,000,000 | Company (10 Year Low) | 22.0\% |
| 2009 | 32\% | 101,000,000 | Company (Current Year/TTM) | 55.0\% |
| 2010 | 22\% | 109,000,000 |  |  |
| 2011 | 57\% | 113,000,000 | Industry (Current Year) | 52.0\% |
| 2012 | 87\% | 105,000,000 |  |  |
| 2013 | 90\% | 99,000,000 | Overall Market Without Financials (Current Year) | 119.0\% |
| 2014 | 73\% | 92,000,000 |  |  |
| 2015 | 93\% | 84,000,000 | Explanation: NA |  |
| 2016 | 51\% | 94,000,000 |  |  |
| 2017 | 53\% | 120,000,000 |  |  |
| 2018 | 55\% | 122,000,000 |  |  |


| No | Is The Debt To Equity Low Versus Static Measure (Less Than 50\%)? |
| :--- | :--- |
| Yes | Is The Debt To Equity Low Versus Market (Less Than Market)? |
| No | Is The Debt To Equity Low Versus Industry (Less Than Industry)? |
| No | Has The Debt To Equity Lowered Over Time? |
| No | The Company Is Not Adding Debt In Order To Increase ROE. |
| No | The Company Is Not Adding Debt In Order To Do Share Buybacks. |

Explanation: Debt is all over the place and so are outstanding shares... way to hard to figure out what they are doing.

No Does The Company Retain Its Earnings (Ideally No Payouts Unless There Is No Additional Expansion Opportunity)?
Is The Company Able To Spend Little On Maintaining Current Operations (Is CapEx Rebuilding Or Expansion)?
No
Is Company Reinvesting Earnings In New Businesses, Expansion Of Existing Businesses (That Will Increase Value)?
Is Company Reinvesting Earnings In Share Repurchases (That Will Increase Value)?
Certainty Rating: $0 \%$ Explanation: Not able to be profitable, or able to compound anything...except losses.

| Management Assessment - Does The Company's Management Add Value To The Business? |  |
| :--- | :--- | :--- |
| No | Management Has Candor And Can Admit Mistakes |
| No | Management Has Been In Place For Some Time |
| No | Management Does What It Says It Will Do |
| Yes | Management Knows The Business (Rarely Surprised) |
| No | Management Is Allocating Capital (Reinvested Earnings) Into Businesses, Expansion That Will Increase Value. |
| No | Profitability Is Not Almost Entirely Dependent Upon Management's Abilities To Efficiently Utilize Tangible Assets (Idiot Run Test). |

Certainty Rating: $17 \%$

Explanation: New CEO came in and quickly left. They've been exploring a sale...haven't done it. I don't think anyone wants this thing...including me.

## GOOD BUSINESS CHECK

Return "Moat" Assessment: $\square$
Business "Moat" Assessment: 39\%
Competition "Moat" Assessment: 100\%
Leverage Assessment: 25\%
Compounding Assessment: 0\%
Management Assessment: 17\%
32\%

Explanation: NA

## Test \#8-MY GUT



## Point And Figure



## Weekly Candlestick

## Certainty Rating: <br> 100\%

Explanation: The stock moved down fairly sharply at the end of last year. It has recovered well since then and has bounced off the $\$ 9$ ish level (where it just bounced from in late December) 4 times since 2008.

It was recently pretty oversold in the \$11ish territory around mid year last year so I believe the pricing right here is about where it should sit for a while (barring news up or down).


| 50/200 Day Trend Line (Crossing?) |
| :---: |
| Certainty Rating: $50 \%$ |
| Explanation: Downtrend and widening. |
| RSI (Cheap, Falling Knife?) |
| Certainty Rating: $100 \%$ |
| Explanation: Lots of bad news and bad price action. |
| MACD (Crossing?) |
| Certainty Rating: $\quad 75 \%$ |
| Explanation: Turned in December. |
| Certainty Rating: $\quad 50 \%$ |
| Explanation: No trend |

